



ANNUAL REPORT 2021

ALWAYS THERE, WHEREVER YOU CALL HOME

Waveny LifeCare Network, a trusted, community-focused non-profit, offers a full continuum of compassionate healthcare services, rich therapeutic programs, and flexible living options to enhance your quality of life.

ON OUR CAMPUSES



INDEPENDENT LIVING

Supportive community for active seniors



MEMORY CARE AND ASSISTED LIVING

Therapeutic approach to memory support and dementia care



SKILLED NURSING

Award-winning short- and long-term clinical care



REHABILITATION SERVICES

Inpatient and outpatient rehabilitative care

IN OUR COMMUNITIES



HOME HEALTH SERVICES

Licensed and certified therapists, skilled nursing services and in-home care



PALLIATIVE & HOSPICE CARE

Comprehensive physical and emotional pain management enabling patients to optimize time with family and friends



COMMUNITY OUTREACH

Wellness services for individuals or groups at home, work, school or in the community



TELEMEDICINE

Robust hospital-athome care, education, intervention and monitoring in the comfort of home



MISSION

Waveny LifeCare Network provides a comprehensive continuum of healthcare to serve the changing needs of seniors from all areas. We offer a progression of therapeutic programs, services and living options to enhance the quality of life for those we serve.

VISION

We seek to provide the highest quality of compassionate, person-centered care in a not-for-profit setting. We are committed to offering services and resources to continually meet and exceed the growing needs of older adults and their families.

OUR VALUES

QUALITY = EXCELLENCE = COLLABORATION = COMMUNITY = RESPONSIBILITY = STAFF



















A Message from our President & CEO and Board Chair

While public health challenges from the pandemic persist, 2021 was a year of growth, resiliency and compassion for the Waveny LifeCare community. We are very grateful for our dedicated staff, committed volunteers, visionary board of directors, generous donors and, most especially, our clients, residents, patients and their families who together contribute to our core values, mission and vision.

Marking an important strategic growth milestone, on January 1, 2021, Visiting Nurse & Hospice of Fairfield County joined the Waveny LifeCare Network thereby expanding Waveny's comprehensive home health care offerings with the addition of VNHFC's well-recognized and well-established home health and hospice care services. This merger enhances our commitment to our community through home-based, community, and school nursing health care program. Today, the combined organizations provide a comprehensive continuum of care including independent and assisted living, memory care, skilled nursing, rehabilitation and outpatient therapy, home health care and hospice services throughout the greater Fairfield and Westchester counties.

The resiliency of our dedicated teams of healthcare and operational professionals is unparalleled. Despite the challenges of the pandemic's impact, our people have demonstrated an amazing ability to remain focused on doing what they do best—caring, improving and saving lives. Our staff cares for clients with compassion 24 hours a day, every single day—and they care for each other with empathy, kindness and respect. This quality of care is nationally recognized by the 5-Star rankings from Medicare's CMS, Google, and *U.S. News & World Report*.

As a trusted non-profit, we look to the future with great confidence. With sustained reinvestment in training for our staff, clinical upgrades in telehealth, telemedicine and telemonitoring platforms, and launching a Certified Nursing Aide School, Waveny is poised to stay on a successful course to meet and exceed the needs of our community.

Through the generosity of our donors, commitment of our staff, and dedication of our devoted volunteers, Waveny LifeCare Network continues to thrive. Please know how much we appreciate and value your belief in our mission and your commitment to our organization.

With gratitude,

Kathleen A. Corbet

Chairman of the Board

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Russell R. Barksdale, Jr., MPA/MHA, FACHE

President & CEO

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Collaborating during the health crisis was about bringing together new partnerships and building on existing alliances to increase Waveny's capacity to care for our community. It is our hope that when the stewards of the Waveny of tomorrow look back on this pandemic and all that we have accomplished through collaboration, they will see it as a turning point, the pivotal moment at which this beloved charitable organization transformed to become an indispensable community asset. - Leo Karl, III, Vice Chairman



^{*}Ex Officio Director

^{**}Non-voting Ex Officio Director



In retirement, we have an opportunity to continue living life well—likely with more freedom and choice than ever before. How you do that is a highly personal matter that depends on a number of factors, including where you decide to live.

For Lily Mayer, a resident of The Inn for four years, she knew the moment she drove down the tree-lined driveway that this was her forever home. "After my first night at the Inn, I woke up the next morning thinking I'm home. I love it. This is where I want to be."

Residents writing their next chapters

Residents at The Inn, like Lily, have lived incredible lives filled with purpose: devoted families, illustrious careers, decorated military service, travel adventures, and more. And the pursuit of their best life didn't stop when they move in.

"I love everything the Inn has to offer me—walking, arts, culture, wellness, activities, friends and fun." The Inn is a robust community full of residents with varied interests doing what they want to do—not things they have to do. "I still get to choose how to spend my days—and at the Inn, in particular, with the added benefit of having a plan in place for many of my future, but perhaps unanticipated, needs Waveny LifeCare Network is here for me."

A family atmosphere to make every day better

"Here at Waveny, here at the Inn, we truly love each other. We are one wonderful family. When you move here, you know you're going to stay here—you know these are the people that you're going to be living with for the rest of your life. So you just sit down and you share your story and everyone—residents, staff and volunteers—shares their amazing stories in turn. That's how friendships begin."

From housekeeping and wait staff to upper management and home health aides, the staff pride themselves on knowing our residents' names and getting to know everyone who lives at the Inn—like family. "The Inn is a community filled with familiar faces. A quick walk to dinner or the library is an opportunity for me to chat with neighbors who are out and about, plus friendly staff who are dedicated to making my everyday better."

After my first night at the Inn, I woke up the next morning thinking I'm home.
I love it."

Lily Mayer, Inn Resident







My role is to be a nonjudgmental, non-medical, non-family, confidential companion on life's journey as residents and their loved ones explore what it means to cope with serious illness and life stresses, and how to name their gratitude and find a sense of reconciliation."

> **Reverend Derrick Fallon,** Spiritual Care Practitioner

The beautiful Spiritual Care we offer at Waveny and throughout the community is uniquely being offered in an entirely new way. "At Waveny, I sit with residents in their suites, getting to know each person in order to help them navigate their journey to find meaning and comfort. I sit with family members listening to their remarkable stories of resilience and respect for their precious ones they love. Together, we often laugh, cry, and embrace when needed."

Luckily, at the time of this report, it is beginning to look like those days of social distancing are fading after a long 24 months of adapting day by day. Just as worry and grief is unique to each individual, how we support them is as personalized as the care we pride ourselves in at Waveny LifeCare Network.

Spiritual Care is more than religious support

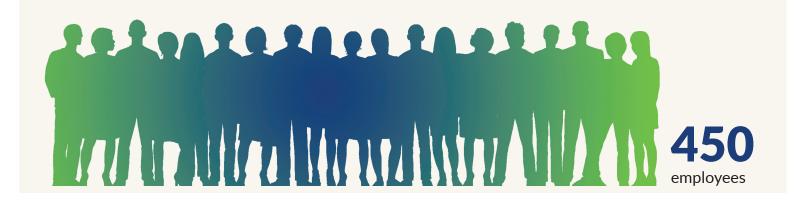
Spiritual Care is about helping people define and nurture whatever gives their life meaning, value, passion and purpose. For some, spiritual care also includes religious support. For others, it means providing a caring presence in the midst of an anxious time or experience. Everyone is unique and when facing serious illness or their own mortality, many patients want to reflect upon the big questions of life, death, and their relationships in order to find peace of mind. "My role is to be a non-judgmental, non-medical, non-family, confidential companion on life's journey as residents and their loved ones explore what it means to cope with serious illness and life stresses, and how to name their gratitude and find a sense of reconciliation."

Nourishing the Spirit

Reflecting on the challenges the pandemic introduced and how he is still able to guide our community, Reverend Derrick notes that, "like our entire society during this health crisis, we stayed physically distant and there was no clasping of hands in solidarity or reassurance; there were no hugs to share strength and support. Masks hide expressive facial messages and fewer family members were present with the patients." Waveny embraced this new normal, continuing to nourish the souls of our residents, patients and families.

"As partners in healing, I am to serve patients, families, visitors and staff through comfort, encouragement and prayer. We embrace life-long learning, respect the dignity and worth of every person and honor the sacredness of the human spirit. I continue the important work we do at Waveny LifeCare Network, as spiritual care does not stop even when the world as we know it does."

CARING for our community



2021 merger between Waveny LifeCare Network and Visiting Nurse & Hospice of

Fairfield County celebrating a combined 140+ years of care

lines of service to meet the needs of our community

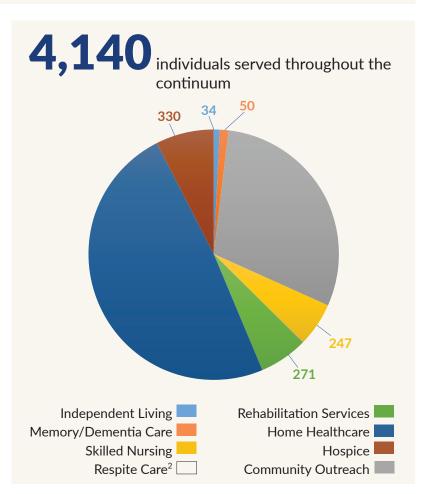
10,912 school children seen in VNH-staffed school nurse offices¹





¹ 2020-2021 school year

³ Using the CT estimated dollar value of volunteer time of \$33.28 per hour



² Due to COVID-19, there were no Respite residents during 2020-2021

BY THE NUMBERS





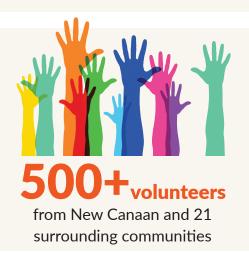




5,865 one-on-one visits in 2021 from Waveny Spiritual Services Staff

100+ hours of visits by volunteer Spiritual Care Partners





438 active volunteers with service

7,599 hours of active service

239 adult volunteers

177 junior volunteersunder the age of 18

100's more volunteers engaged in projects through their community organizations, bringing enrichment, comfort and joy to our residents, families and staff

National Charity League

gardening clubs

service organizations

churches

K-12 schools

Scouts



Every day is different.

Every person is different.

Amanda Pace, Registered Nurse

Every need is different."

Amanda's patients are at all stages of life. Although patients can be admitted to hospice with a prognosis of six months or less, some of her patients are admitted only weeks or days before their passing. "It's hard not to get attached to my patients," she says. "But I have to remember why I'm taking care of them—they are not going to get well and I don't want them to feel afraid. But that doesn't make their passing any easier."

Hospice care is about making someone near the end of life as comfortable as possible. Our hospice team of nurses, therapists, physicians, social workers, chaplains, volunteers and bereavement specialists have not stopped—and if anything, are working and caring for our community harder than ever.

Giving support to the hospice patients and families isn't a job. It's a reward.

"The focus is on the patient and their families being as comfortable as possible. We create dignity and respect by supporting the unique needs and wants of the patient." The focus on ensuring every patient receives a dignified experience, regardless of the pandemic, full of respect, love and compassion is the Hospice difference.

"Every day is different; every person is different, every need is different," adds Amanda. "I do whatever they need. I provide whatever they need to ensure that the patient is comfortable and safe, the family is at ease and informed."

This is what Amanda also wishes people knew about Hospice. It isn't sad.

"Whenever I tell friends what I do, their response is always 'Oh, that's sad'. But it's really not. I see beautiful, happy moments every day at Hospice. I consider it an absolute privilege to be a part of someone's last months, weeks or days. The gratefulness for life is felt with every shift you work, every room you walk into. There's a sense of peace at Hospice, and it's absolutely beautiful."

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ANNUAL REPORT | FINANCIAL PERFORMANCE

	2021	2020
Cash	\$ 1,861,479	754,464
Net Accounts Receivable	5,199,987	4,370,582
Investment Portfolio	27,841,066	12,503,135
Property, plant and equipment (net)	18,197,223	13,187,364
Other Assets	1,795,017	990,846
Total Assets	54,894,772	31,806,391
Accounts Payable, Accrued Expenses and Other Liabilities	13,011,265	4,986,150
Notes and Bonds Payable	3,077,540	3,337,394
Total Liabilities	16,088,805	8,323,544
Net Assets - Unrestricted	34,826,807	20,194,914
Net Assets - Restricted	3,979,160	3,287,934
Total Net Assets	38,805,967	23,482,848
Total Liabilities and Net Assets	54,894,772	31,806,392
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Net Patient Revenue	15,443,733	17,052,264
Net Home Care Revenue	12,731,586	8,083,160
Other Operating revenues	2,014,076	672,423
Total Operating Revenues	30,189,395	25,807,847
Direct Care and Service Expense	25,097,654	22,500,249
General and Admin	9,324,934	5,238,945
Depreciation and Interest	1,360,062	1,129,860
Total expenses	35,782,650	28,869,054
Contributions	1,474,975	564,368
Investment Income, net of Investment Exp	3,531,792	913,651
Fundraising Expenses	(330,789)	(155,154)
VNHFC	14,835,230	
PPP Loan Forgiveness	2,578,200	
Other Non-Operating Expenses	(1,173,034)	(482,170)
Net Non-Operating Income	20,916,374	840,695
Increase //Degreese) in Net Assets	15 202 440	(2.220.542)
Increase/(Decrease) in Net Assets	15,323,119	(2,220,512)
Net Assets - Beginning of year	23,482,848	25,703,360
Net Assets - End of year	38,805,967	23,482,848

THANKFUL

The names listed on the following pages recognize those who, through their generous and thoughtful gifts, have strengthened Waveny LifeCare Network. To each of you, the network extends its most sincere appreciation.

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