Directors and Audit & Supervisory Board Members



(From left) Haruo Kanda Makoto Kigawa Masaki Yamauchi Toshitaka Hagiwara Masakatsu Mori

Makoto Kigawa

Representative Director and Chairman

Apr. 1973 Joined the Fuji Bank, Limited

Apr. 2004 Managing Director, Chief Risk Officer / Head of Risk Management Group, and Chief Human Resources Officer / Head of Human Resources Group of Mizuho Corporate Bank, Ltd.

Apr. 2005 Joined the Company

Jun. 2005 Managing Director

Nov. 2005 Representative Managing Director

Apr. 2006 Representative Director and Managing

Executive Officer

Jun. 2006 Representative Director and Senior Managing

Executive Officer

Mar. 2007 Representative Director and Executive Officer

Mar. 2007 Representative Director, President and

Executive Officer of Yamato Transport Co., Ltd.

Jun. 2008 Director and Executive Officer of the Company

Apr. 2011 Representative Director, President and

Executive Officer

Apr. 2015 Representative Director and Chairman (current)

Masaki Yamauchi

Representative Director, President and Executive Officer

Apr. 1984 Joined the Company

Apr. 2005 Executive Officer

Apr. 2005 President, Tokyo Branch

Nov. 2005 Executive Officer of Yamato Transport Co., Ltd.

Nov. 2005 General Manager of Human Resources and

Administration

Mar. 2007 Executive Officer of the Company Mar. 2007 Responsible for Human Resources Strategy

May 2007 Responsible for Management Strategy

Apr. 2008 Representative Director, President and

Executive Officer of Yamato Logistics Co., Ltd.

Apr. 2011 Representative Director, President and Executive Officer of Yamato Transport Co., Ltd.

Jun. 2011 Director and Executive Officer of the Company

Apr. 2015 Representative Director, President and Executive Officer (current)

Haruo Kanda

Representative Director, Vice President and Executive Officer

Jan. 1985 Joined the Company

Apr. 2004 General Manager of Human Resources

Aug. 2005 Executive Officer

Nov. 2005 Executive Officer of Yamato Transport Co., Ltd.

Jul. 2006 Managing Executive Officer Apr. 2008 Managing Executive Officer of the Company

Jun. 2008 Representative Director and Managing

Executive Officer

Apr. 2013 Representative Director and Senior Managing Executive Officer

Apr. 2014 Responsible for Human Resources Strategy, Network Strategy, Legal Affairs, CSR Strategy

and Audit

Apr. 2015 Representative Director, Vice President and Executive Officer (current)

Toshitaka Hagiwara

Outside Director

Dec. 1969 Joined Komatsu Ltd.

Jun. 1990 Director

Jun. 1995 Managing Director

Jun. 1997 Executive Managing Director

Jun. 1999 Executive Vice President

Jun. 2003 Chairman and Representative Director of the Board

Jun. 2007 Councilor and Senior Adviser

Jun. 2009 Director of the Company (current)

Jul. 2011 Senior Adviser of Komatsu Ltd.

Jul. 2013 Adviser of Komatsu Ltd. (current)

Masakatsu Mori

Outside Director

Apr. 1969 Joined Arthur Andersen & Co

(currently: Accenture Japan Ltd.)

May 1972 Qualified as Certified Public Accountant

Partner (business partner) of Arthur Andersen &

Co. (currently: Accenture Japan Ltd.) Feb. 1989 President of Andersen Consulting (currently: Accenture Japan Ltd.) Board

Member of Andersen Consulting (Global) (currently: Accenture) Apr. 2003 Representative Director and Chairman of

Accenture Japan Ltd.

Sep. 2007 Corporate Advisor of Accenture Japan Ltd. Oct. 2009 President of the International University of

Japan (IUJ) Apr. 2013 Senior Advisor of IUJ

Jun. 2013 Director of the Company (current)

Nov. 2013 Vice Chairman of IUJ (current)



Kazuko Takahara

Full-time Audit & Supervisory Board Member

Apr. 1978 Joined Ministry of Labour (currently: Ministry of Health, Labour and Welfare)

Aug. 2003 Director-general, Gunma Labour Bureau, Ministry of Health, Labour and Welfare

May 2005 Deputy Director of Japan Advanced Information Center of Safety and Health, Japan Industrial Safety and Health Association

Jul. 2006 Director of Compliance Department, Japan Industrial Safety and Health Association

Jul. 2009 Director-general, Hokkaido Labour Bureau, Ministry of Health, Labour and Welfare

Sep. 2012 Principal of Labour College, The Japan Institute for Labour Policy and Training

Apr. 2014 Joined the Company

Jun. 2014 Full-time Audit & Supervisory Board Member

Etsuo Ogawa

Full-time Audit & Supervisory Board Member

Nov. 1973 Joined the Company

Jun. 2002 President, Chugoku Branch

Jun. 2003 Director

Apr. 2004 Responsible for Financing and Accounting

Jun. 2004 Director and Managing Executive Officer

Jun. 2005 Managing Executive Officer

Oct. 2005 Representative Director, President and Executive Officer of Yamato Logistics Co., Ltd.

Apr. 2008 Director and Chairman of the Board of Yamato Logstics Co., Ltd.

Jun. 2009 Audit & Supervisory Board Member of Yamato Home Convenience Co., Ltd.

Jun. 2014 Audit & Supervisory Board Member of Yamato Transport Co., Ltd.

Jun. 2015 Full-time Audit & Supervisory Board Member of the Company (current)

Motoharu Yokose

Audit & Supervisory Board Member (Independent)

Jan. 1972 Joined Asahi & Co.

(currently: KPMG AZSA LLC)

Oct. 1975 Registered as certified public accountant

May 1995 Representative Partner of KPMG AZSA LLC

May 2001 Executive Partner of KPMG AZSA LLC

Jun. 2006 Outside Audit & Supervisory Board Member of Yamato Transport Co., Ltd.

Jul. 2006 Corporate Advisor of Asahi Tax Corporation

(current)

Jun. 2009 Audit & Supervisory Board Member of the

Company (current)

Aug. 2012 Supervisory Director of Nomura Real Estate Residential Fund, Inc. (current)

Hiroyuki Kanae

Audit & Supervisory Board Member (Independent)

Apr. 1979 Licensed and registered as an attorney at law (Bengoshi) at Daini Tokyo Bar Association Joined Maeda Tomokatsu Law Office

Sep. 1987 Joined Coudert Brothers LLP (New York)

Jul. 1988 Licensed and registered as an attorney at law in the State of New York

Sep. 1988 Joined Nishi, Tanaka & Takahashi Law Office

Apr. 1992 Partner of Nishi, Tanaka & Takahashi Law Office May 2001 Joined Shin-Tokyo Law Office as partner

Oct. 2007 Through the consolidation of law offices, name change to Bingham McCutchen Murase, Sakai Mimura Aizawa, Foreign Law Joint

Enterprise (Partner) Jun. 2012 Audit & Supervisory Board Member of the Company (current)

Apr. 2015 Through the consolidation of law offices, name change to Anderson Mori & Tomotsune LPC (Partner) (current)



Kenji Minaki

Senior Managing Executive Officer Responsible for East Asia regional headquarters



Hitoshi Kanamori

Senior Managing Executive Officer Responsible for Corporate Strategy, Global Marketing and Development, Information Technology Strategy



Kenichi Shibasaki

Senior Managing Executive Officer Responsible for Financing and Accounting and Investor Relations



Hideo Tanzawa

Managing Executive Officer Responsible for Business Strategy, Public Relations Strategy, Tokyo Olympic and Paralympic Promotion.



Tomoki Otani

Senior Executive Officer Responsible for Human Resources Strategy, Logistics Network Strategy, Internal Audit, CSR and Audit of the Company



Toshizo Kurisu

Executive Officer Representative Director and President, Yamato Financial Co., Ltd.



Atsushi Ichino

Executive Officer
Representative Director and President,
Yamato Home Convenience Co., Ltd.



Yoshihiko Hoshino

Executive Officer
Representative Director and President,
Yamato System Development Co., Ltd.



Yutaka Nagao

Executive Officer Representative Director and President, Yamato Transport Co., Ltd.



Koji Homma

Executive Officer
Representative Director and President,
Yamato Logistics Co., Ltd.



Tetsuya Egashira

Executive Officer Representative Director and President, Yamato Autoworks Co., Ltd.



Richard Chua Khing Seng

Executive Officer
Responsible for Southeast Asia regional headquarters
Managing Director,
Yamato Asia Pte. Ltd.



Hiromitsu Aikawa

Executive Officer Responsible for Global Marketing and Development, US and European regional headquarters



Shinji Makiura

Executive Officer
Responsible for Corporate Strategy



Yorimasa Tanaka

Executive Officer
Responsible for Technology Strategy



Ryutaro Narui

Executive Officer
Responsible for Planning and
Management of Strategic Alliance