



Company name: Idemitsu Kosan Co., Ltd.

Representative Director and CEO: Shunichi Kito

(Company Code: 5019, TSE 1st Section)

Contact person: Koji Tokumitsu, General Manager, Investor

Relations Office, Treasury Department

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Announcement of Changes in the Executive Officers

Idemitsu Kosan Co., Ltd. hereby announces that it has determined changes in its executive officers due to the business integration with Showa Shell Sekiyu K.K.

Please refer to "2. Reference: Directors and Executive Officers (as of April 1, 2019)" for a list of its directors and executive officers.

1. Changes in the Executive Officer

(As of April 1, 2019)

(1) Managing Executive Officer (Changes in delegated affairs) *

Managing Executive Officer,

Head of Petrochemicals

Headquarters (Basic Chemicals

Department, Petrochemicals

Department, Advanced Materials

& Performance Chemicals

Department

Idemitsu Unitech, and Prime

Polymer)

* Changes from the resolution of

the board of directors meeting held

on December 18, 2018

Kiyoshi Homma (currently, Director, Supervising

Overseas/ Supply and Demand (Integrated Supply & Trading Department, Overseas Petroleum & Gas Department, Idemitsu Tanker, Idemitsu International (Asia), and

Hokkaido Joint Oil Stockpiling))

(2) Managing Executive Officer (Promotion)

Managing Executive Officer, Supply and Demand,

Petroleum Sales

(Integrated Supply & Trading

Headquarters, Petroleum

Marketing Headquarters)

Yuji Arai

(currently, Senior Executive Officer, Supervising Petroleum Sales, Logistics (Petroleum Marketing Department, S.I. Energy, i business partners, Apollo retailing, Idemitsu Retail Marketing,

Logistics Department),

General Manager of Logistics

Department)

(3) Managing Executive Officer (New Appointment)

Managing Executive Officer, Corporate Planning, Integration

Promotion, External Affairs &

Atsuhiko Hirano

(currently, Representative Director &

Chief Executive Officer of Solar Frontier)

Secretariat (Corporate Planning Department, Integration Promotion Department, External Affairs & Secretariat Department, Shoseki Engineering & Construction)

(4) Senior Executive Officer (Changes in delegated affairs)

Senior Executive Officer, General Manager of Human Resources Department 1

Kazuhisa Harada

(currently, Senior Executive Officer, General Affairs, Human Resources, General Affairs Department, Human Resources Department, and Idemitsu Insurance Service,

General Manager of Human Resources

Department)

Senior Executive Officer, Resources (Exploration & Production Department and Coal Business Department)

Eiji Hagiwara

(currently, Senior Executive Officer, Resources, Renewable and New Energy (Renewable and New Energy Department, Exploration & Production Department, Coal Business Department)

Senior Executive Officer, Electronic Materials Business. Agri-Bio Business, Intellectual Property, Research (Advanced Technology Research Laboratories, Electronic Materials Department, Agri-Bio Business Department, Lithium Battery Material Department, Intellectual Property Department, SDS Biotec), General Manager of Lithium Battery Material Department

Hajime Nakamoto

(currently, Senior Executive Officer, Electronic Materials Business, Agri-Bio Business, Intellectual Property, Research (Intellectual Property Department, Agri-Bio Business Department, Electronic Materials Department, Lithium Battery Material Department, Advanced Technology Research Laboratories), General Manager of Lithium Battery Material Department)

Head of Manufacturing & Technology Headquarters (Manufacturing & Technology Department 1, Manufacturing & Technology Department 2, Technology & Engineering Center, Idemitsu Engineering,

Senior Executive Officer,

Showa Yokkaichi Sekiyu, Toa Oil,

Seibu Oil).

General Manager of

Manufacturing & Technology

Department 1

Hiroshi Maezawa

(currently, Senior Executive Officer, General Manager of Chiba Complex)

(5) Senior Executive Officer (New Appointment)

Senior Executive Officer, Information Systems, General Affairs, Safety, Environment, Quality Assurance, (Information Systems Department, General Affairs Department, Safety, Environment (HSSE)& Quality Assurance Department, Idemitsu Insurance Service, Creco)

Tsutomu Yoshioka

(currently, Showa Shell Sekiyu K.K. Audit & Supervisory Board Member)

Senior Executive Officer, Credit & Finance Risk, Internal Control, (Credit and Financial Risk Management Department, Internal Control Promotion Department) Collaborate with Legal Department Yuri Inoue

(currently, Showa Shell Sekiyu K.K. Corporate Executive Officer, Legal (including Corporate Governance and Personal Data Protection), Internal Control Promotion and Human Resources, General Manager of Legal Division)

Senior Executive Officer,
Head of Petroleum Marketing
Headquarters, (Petroleum
Marketing Department, Retail
Marketing Department,
Distribution & Operations
Department, Industrial Energy
Department, Apollo retailing,
Idemitsu Retail Marketing, S.I.
Energy, Idemitsu Credit, Leef
Energy, Rising Sun, Wakamatsu
Gas)

Kenichi Morishita

(currently, Showa Shell Sekiyu K.K. Corporate Executive Officer, Oil Business Center (Distribution & Operations, Import Terminal, Sales, Retail Sales, Retail EPOCH Project Team, Marketing Planning and Branch Office))

Senior Executive Officer,
Technical Products & Business
Development, (Technical Products
& Business Development
Department,
Nippon Grease, Shosekikako),
Chairman and Representative
Director of Shell Lubricants Japan

Makoto Abe

(currently, Showa Shell Sekiyu K.K. Corporate Executive Officer, Chief Technology Officer, Oil Business Center (Lubricants & Bitumen and Commercial Sales), Research & Development Strategy, General Manager of Lubricants & Bitumen Division)

Senior Executive Officer,
Head of Energy Solution Business
Headquarters, (Power Sales
Department,
Power & Renewable Energy
Business Department, Energy
Solution Business Department),
Representative Director & Chief
Executive Officer of Solar
Frontier)

Hiroshi Watanabe

(currently, Showa Shell Sekiyu K.K. Corporate Executive Officer, ICT Promotion, Corporate Planning, Secretariat and ICT Strategy) Senior Executive Officer, Satoshi Handa (currently, Showa Shell Sekiyu K.K. Head of Integrated Supply & Corporate Executive Officer, Trading Headquarters, (Integrated Oil Business Center (Crude & Marine, Supply & Trading Department, Supply, and Chemicals)) Supply Planning Department, Crude & Chemical Feedstock Department, Global Business Development Department, Idemitsu International (Asia), Hokkaido Joint Oil Stockpiling, Niigata Joint Oil Stockpiling) Senior Executive Takashi Sakata (currently, Showa Shell Sekiyu K.K. OfficerProcurement (Procurement Corporate Executive Officer, Chief Financial Officer, Public Affairs, Department), General Manager of Accounting Accounting, Finance and Financial Risk Department Management) (6) Executive Officer (Changes in delegated affairs) Executive Officer Soichi Kobayashi (currently, Executive Officer, General Manager of Corporate Corporate Planning (Corporate Planning Planning Department Department), General Manager of Corporate Planning Department) Masashi Yokomura **Executive Officer** (currently, Executive Officer, Lubricants Business, (Lubricants Lubricants Business, (Lubricants Department 1, Lubricants Department 1, Lubricants Department 2), General Manager of Lubricants Department 2 , Idemitsu Lube(China), Idemitsu Department 2) Lube Asia Pacific, Idemitsu Lubricants America) Executive Officer, Shinji Araki (currently, Executive Officer, General Manager of Chiba General Manager of Hokkaido Refinery) Complex Executive Officer, Michiyo Terakami (currently, Executive Officer, Public Relations, Corporate Public Relations, Corporate Sustainability Sustainability, (Public Relations (Public Relations Department, Corporate Department and Corporate Sustainability Department)) Sustainability Department) Executive Officer, Noriaki Sakai (currently, Executive Officer, General Manager of Finance General Manager of Treasury Department) Department

(7) Executive Officer (New Appointment)

Executive Officer, Energy Solution Business Headquarters, Minoru Yagyuuda

(currently, Showa Shell Sekiyu K.K. Executive Officer,

Energy Solution Business Center (Power Demand and Supply and Power Sales))

General Manager of Energy Solution Business Department

Executive Officer,

General Manager of Kanto Branch

Office 1

Nobuhiko Watanabe (currently, Showa Shell Sekiyu K.K.

Executive Officer,

Oil Business Center (Manager in

Metropolitan Branch))

Executive Officer,

General Manager of Integration

Promotion Department

Tetsuji Mishina (currently, Showa Shell Sekiyu K.K.

Executive Officer, Corporate Planning,

General Manager of Corporate Planning

Division)

Executive Officer,

General Manager of Human Resources Department 2 Tsutomu Kunomura (currently, Showa Shell Sekiyu K.K.

Executive Officer, Human Resources,

General Manager of Human Resources

Division

(8) Retirement

Assistant to President

(Vietnam Project)

Itaru Matsuhiro (currently, Senior Executive Officer

Manufacturing & Technology Division

(Manufacturing & Technology Department, Refinery • Complex, Technology & Engineering Center,

Idemitsu Engineering),

General Manager of Manufacturing &

Technology Department)

Shinichi Naruuchi (currently, Senior Executive Officer,

General Manager of Coal Business

Department)

2. Reference: Directors and Executive Officers (as of April 1, 2019)

(1) Directors, Auditors

Chairman and Representative Director

Vice Chairman and Representative Director

President and Representative Director

Takashi Tsukioka

Tsuyoshi Kameoka

Shunichi Kito

Representative Director Tomonori Okada

Director Takashi Matsushita
Director Katsuaki Shindome

Director (part-time)

Outside Director

Outside Director

Outside Director

Takeo Kikkawa

Outside Director

Masakazu Idemitsu

Kazunari Kubohara

Takeo Kikkawa

Mackenzie Clugston

Outside Director

Outside Director

Audit & Supervisory Board Member

Audit & Supervisory Board Member

Audit & Supervisory Board Member

Kenji Takahashi

Outside Audit & Supervisory Board Member Taigi Ito

Outside Audit & Supervisory Board Member Kenji Yamagishi

(2) Executive Officers

Vice Chairman and Executive Officer

Chief Executive Officer

Executive Vice President and Executive Officer

Tsuyoshi Kameoka Shunichi Kito

Tomonori Okada

Manufacturing & Technology, Energy Solution, and Technical Products

Executive Vice President and Executive Officer Takashi Matsushita

Katsuaki Shindome

Petrochemicals, Functional Materials, Intellectual Property/Research, and Vietnam Project (Vietnam Business Development Department)

Executive Vice President, Executive Officer Susumu Nibuya

Resources, Corporate Planning, External Affairs and Public Relations, ESG, and Legal (Legal Department)

Senior Managing Executive Officer

Human Resources (Human Resources Department 1 and Human Resources Department 2),

Information Systems, General Affairs, and Internal Control

Head of Safety and Environmental Protection Headquarters and Head of Quality Assurance Headquarters

Managing Executive Officer Toshiaki Sagishima

Accounting and Finance (Accounting Department and Finance Department)

Managing Executive Officer Kiyoshi Homma

Head of Petrochemicals Headquarters (Basic Chemicals Department, Petrochemicals Department, Advanced Materials & Performance Chemicals Department, Idemitsu Unitech and Prime Polymer)

Managing Executive Officer Yuji Arai

Supply and Demand, Petroleum Sales (Integrated Supply & Trading Headquarters, Petroleum Marketing Headquarters)

Managing Executive Officer Atsuhiko Hirano

Corporate Planning, Integration Management, External Affairs & Secretariat (Corporate Planning Department, Integration Promotion Department, External Affairs & Secretariat Department, Shoseki Engineering & Construction)

Senior Executive Officer Kazuhisa Harada

General Manager of Human Resources Department 1

Senior Executive Officer

Resources (Exploration & Production Department and Coal Business Department)

Eiji Hagiwara

Senior Executive Officer Hajime Nakamoto

Electronic Materials Business, Agri-Bio Business, Intellectual Property, Research (Advanced Technology Research Laboratories, Electronic Materials Department, Agri-Bio Business Department, Lithium Battery Material Department, Intellectual Property Department, SDS Biotec), General Manager of Lithium Battery Material Department

Senior Executive Officer

Hiroshi Maezawa

Head of Manufacturing & Technology Headquarters (Manufacturing & Technology Department 1, Manufacturing & Technology Department 2, Technology & Engineering Center, Idemitsu Engineering, Showa Yokkaichi Sekiyu, Toa Oil, Seibu Oil), General Manager of Manufacturing & Technology Department 1

Senior Executive Officer

Tsutomu Yoshioka

Information Systems, General Affairs, Safety, Environment, Quality Assurance, (Information Systems Department, General Affairs Department, Safety, Environment (HSSE) & Quality Assurance Department, Idemitsu Insurance Service, Creco)

Senior Executive Officer

Yuri Inoue

Credit & Finance Risk, Internal Control, (Credit and Financial Risk Management Department, Internal Control Promotion Department) Collaborate with Legal Department

Senior Executive Officer

Kenichi Morishita

Head of Petroleum Marketing Headquarters, (Petroleum Marketing Department, Retail Marketing Department, Distribution & Operations Department, Industrial Energy Department, Apollo retailing, Idemitsu Retail Marketing, S.I. Energy, Idemitsu Credit, Leef Energy, Rising Sun, Wakamatsu Gas)

Senior Executive Officer

Makoto Abe

Technical Products & Business Development, (Technical Products & Business Development Department, Nippon Grease, Shosekikako), Chairman and Representative Director of Shell Lubricants Japan

Senior Executive Officer

Hiroshi Watanabe

Head of Energy Solution Business Headquarters, (Power Sales Department,

Power & Renewable Energy Business Department, Energy Solution Business Department),

Representative Director & Chief Executive Officer of Solar Frontier)

Senior Executive Officer

Satoshi Handa

Head of Integrated Supply & Trading Headquarters, (Integrated Supply & Trading Department, Supply Planning Department, Crude & Chemical Feedstock Department, Global Business Development Department, Idemitsu International (Asia), Hokkaido Joint Oil Stockpiling, Niigata Joint Oil Stockpiling)

Senior Executive Officer

Takashi Sakata

Procurement (Procurement Department), General Manager of Accounting Department

Executive Officer

Soichi Kobayashi

Masashi Yokomura

General Manager of Corporate Planning Department

Executive Officer

Lubricants Business, (Lubricants Department 1, Lubricants Department 2,

Idemitsu Lube (China), Idemitsu Lube Asia Pacific, Idemitsu Lubricants America)

Executive Officer

Shinji Araki

General Manager of Chiba Complex

Executive Officer

Public Relations, Corporate Sustainability, (Public Relations Department, Corporate

Sustainability Department)

Michiyo Terakami

Executive Officer Noriaki Sakai

General Manager of Finance Department

Executive Officer

General Manager of Tokuyama Complex

Mitsuhide Hachiyama

Nobuhiko Watanabe

Executive Officer
Energy Solution Business Headquarters, General Manager of Energy Solution Business

Ellergy Solu

Minoru Yagyuuda

Department
Executive Officer

General Manager of Kanto Branch Office 1

Executive Officer Tetsuji Mishina

General Manager of Integration Promotion Department

Executive Officer Tsutomu Kunomura

General Manager of Human Resources Department 2

End